

GRADING CRITERIA:

This is a professional development course and students must attend a minimum of 80% of the course. If you are late by 10 minutes or more for this class, you will be marked absent.

This course is part of the Project Management Professional Development Certificate. After successful completion of individual courses, you will be awarded an Acknowledgement of Course Completion. Upon successful completion of the required courses for the professional development certificate, students may contact ce@gprc.ab.ca to request their certificate.

EVALUATION: Students must attend 80% of the course hours and complete a series of prescribed learning activities to successfully complete this course.

STUDENT RESPONSIBILITIES: Attendance and class participation.

COURSE SCHEDULE/TENTATIVE TIMELINE:

Dates vary (refer to website for current availability).

LEARNING OUTCOMES:

Upon successful completion of this course, learners will be able to:

- Explain how organizations use project management to enhance business value
- Describe the basic elements of a business case
- Appraise the impact of organizational influences and environmental factors on projects
- Identify the difference between projects, programs and portfolios
- Tailor a project approach by selecting appropriate techniques from different project management frameworks
- Develop a Project Charter that aligns with an organization's objectives

COURSE CONTENT:

Module 1 – Delivering Value through Projects

- Business documents, business cases, benefits realization
- Conducting business case evaluations

Module 2 – Projects and the Organization

- Organizational systems (management frameworks, governance frameworks and organizational structures)
- Organizational and environment factors, including Organizational Process Impacts (OPAs), Enterprise Environmental Factors (EEFs) and Knowledge Repositories
- Exploring the relationships among Portfolio, Program and Project management

Module 3 – Structuring a Project for Success

- Project methodologies and approaches (adaptive/Agile, predictive/Waterfall, incremental, iterative)
- Tailoring the project approach
- Role and contents of a Project Charter